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William F. Adler
Executive Director
Federal Regulatory Relations

1275 Pennsylvania Avenue, N.W., Suite 400 Washington, D.C. 20004 (202) 383-6435

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FEDERAL COMMUNICATIONS COMMISSION

OFFICE OF THE SECRETARY

February 14, 1994

William F. Caton, Acting Secretary Federal Communications Commission 1919 M Street, N.W. - Room 222 Washington, D.C. 20554

Re: PP Docket No. 93-253 / Competitive Bidding

Dear Mr. Caton:

On February 14, 1994, Jim Tuthill of Pacific Bell, Professor Paul Milgrom of Cornerstone Research and Stanford University and the undersigned met with Diane Cornell of Chairman Hundt's Office and Rudy Baca of Commissioner Quello's office regarding issues in the subject proceeding. We distributed the attached written material.

I am filing two copies of this letter and its attachment in accordance with Section 1.1206(a) of the Commission's rules. Please contact me if you have any questions concerning this matter.

Sincerely,

Attachment

CC: Diane Cornell

Rudy Baca Evan Kwerel

Ellem F. adler

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### Personal Communications Services



Bringing Mobility to the Mass Market

February 14, 1994

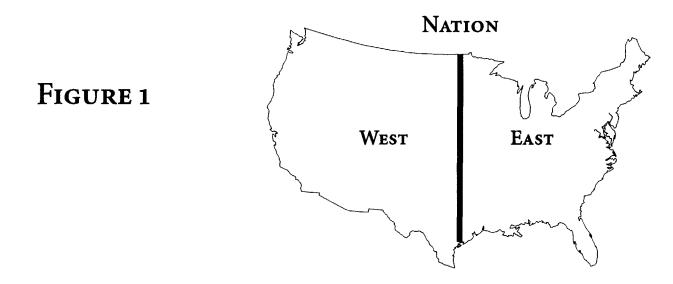
FEDERAL COMMUNICATIONS COMMISS OFFICE OF THE SECRETARY

# AUCTION RULES SHOULD BE FAIR TO EVERYONE AND PROMOTE THE EFFICIENT ALLOCATION OF LICENSES FOR SPECTRUM.



#### The Milgrom-Wilson simultaneous bidding design is best because it:

- Provides equal treatment of all bidders of all sizes and in all regions
- Allows bidders to base bids on estimated prices of all licenses and to execute backup strategies
- Avoids the proven biases of sequential-combinatorial bidding
  - bias in favor of national combinations
  - bias in favor of bidders for first licenses sold
- Avoids the proven inefficiencies of sequential auctions
- Is practical to implement with existing technology

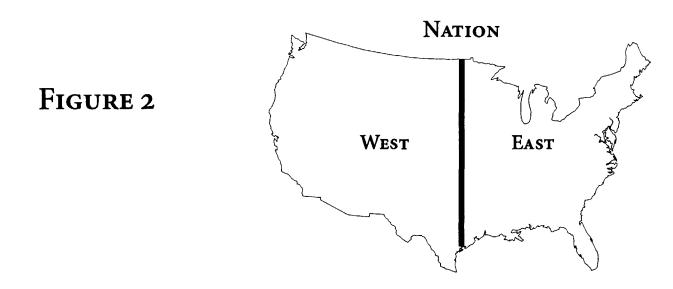


West			East	Nation = West + East		
Regional <u>Bidder</u>	Maximum Willing to Pay	Regional <u>Bidder</u>	Maximum Willing to Pay	National <u>Bidder</u>	Maximum Willing to Pay	
W1	20	E1	20	N1	35	
W2	10	E2	10	N2	32	

#### LIKELY FINAL BIDS IN AUCTIONS

<del></del>	Oral				Sealed Bid		
	<u>West</u>		<u>East</u>	Sum of Bids		<b>Nation</b>	
W1	10.1	<b>E</b> 1	10.1	20.2	N1	32.1	
W2	Lose	E2	Lose	<del></del>	N2	Lose	

N1 wins the license for the entire nation since its bid of 32.1 exceeds the sum of W1's and E1's final bids of 20.2, despite the fact that N1 has a lower value for the license (35) than W1 and E1 combined (40).



West		East		Nation = West + East	
Regional <u>Bidder</u>	Maximum Willing to Pay	Regional <u>Bidder</u>	Maximum <u>Willing to Pay</u>	National <u>Bidder</u>	Maximum <u>Willing to Pay</u>
W1	20	<b>E</b> 1	20	N1	45
W2	10	E2	10	N2	42

#### LIKELY FINAL BIDS IN AUCTIONS

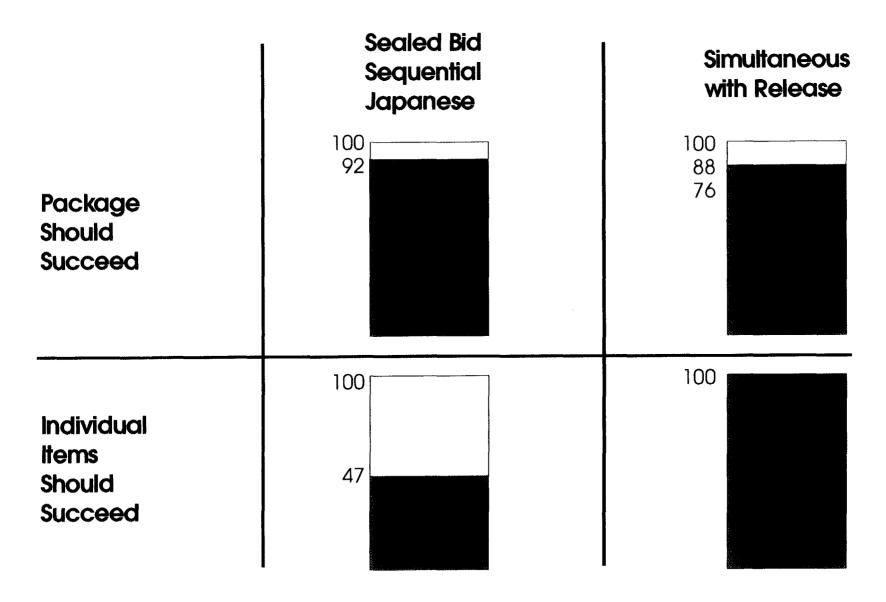
	Oral					Sealed Bid		
	<u>West</u>		<u>East</u>	Sum of Bids		<u>Nation</u>		
W1	10.1	E1	10.1	20.2	N1	42.1		
W2	Lose	E2	Lose	_	N2	Lose		

N1 wins the license for the entire nation since its bid of 42.1 exceeds the sum of W1's and E1's final bids of 20.2. Since N1 is the highest-value bidder, in this case, combination bidding produces an efficient outcome.

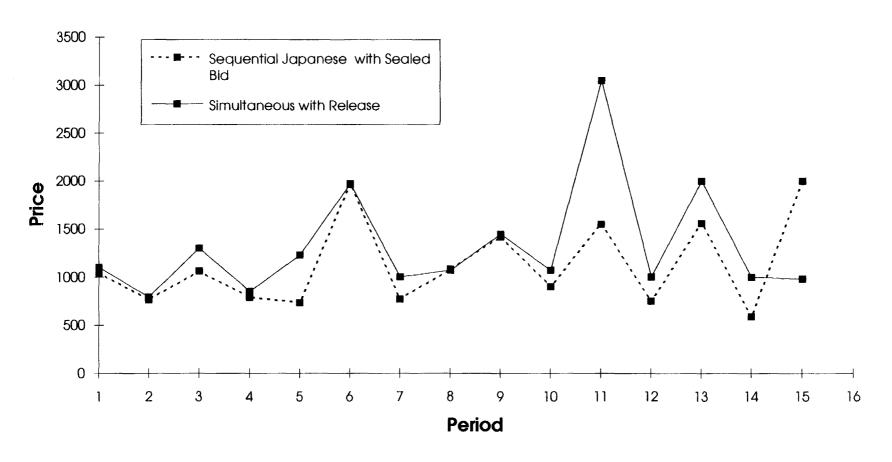
### Sealed Bid Gives an Advantage to The Package

#### Success Rates of Package Assembled vs. Individual Items

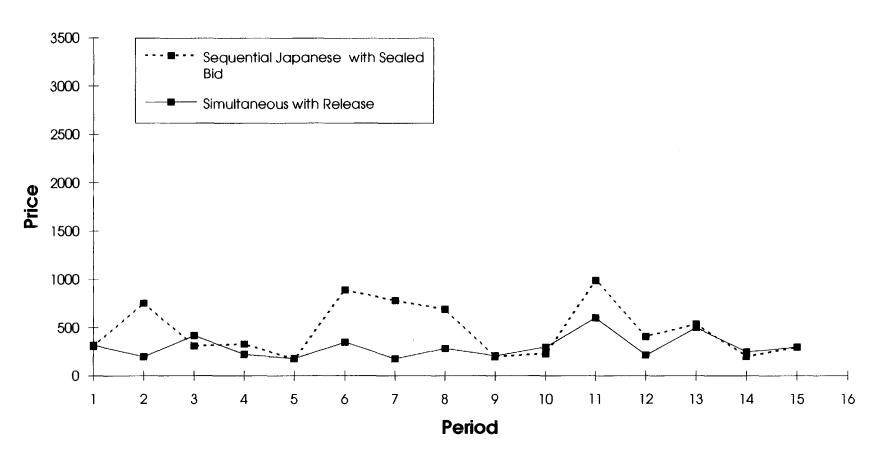
Pooled Data: Percentage of All Periods



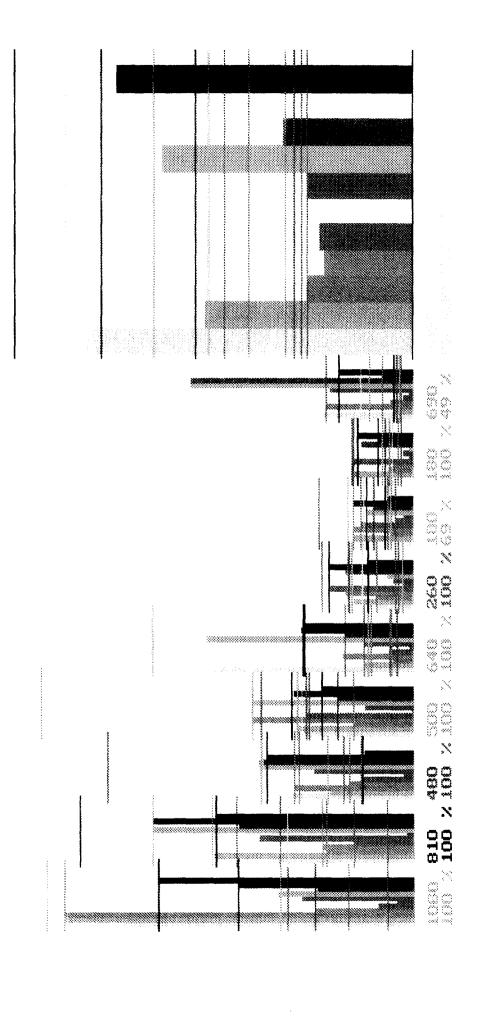
# Price of First Items Auctioned: Simultaneous Is Higher (reflecting the high value of first units)



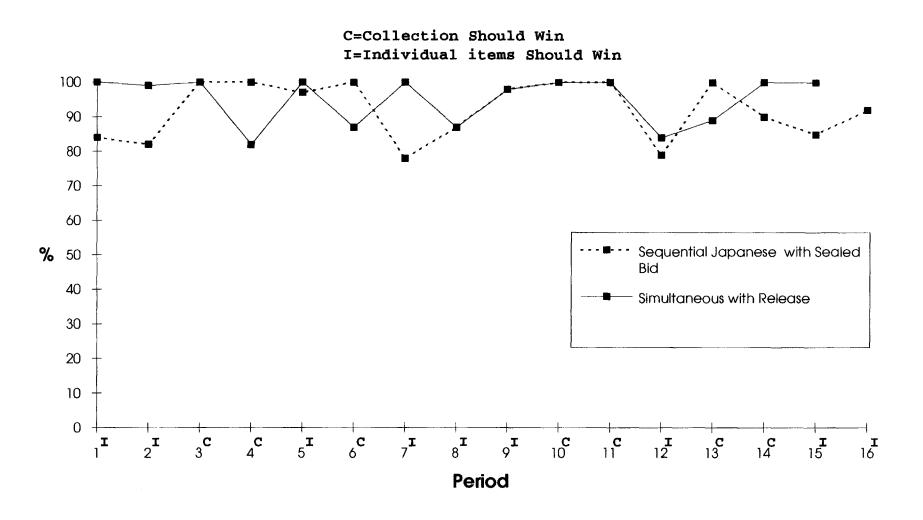
#### Price of the Final Items Auctioned: Sequential Japanese Is Higher (reflecting the pushing phenomena)

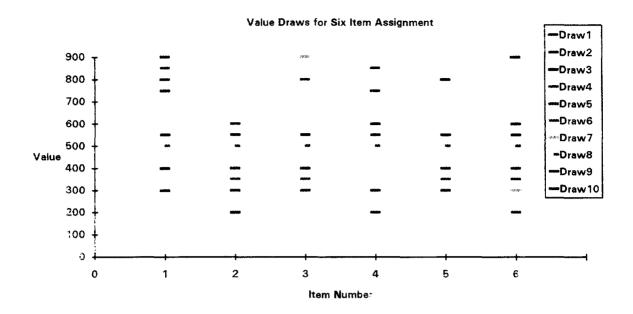


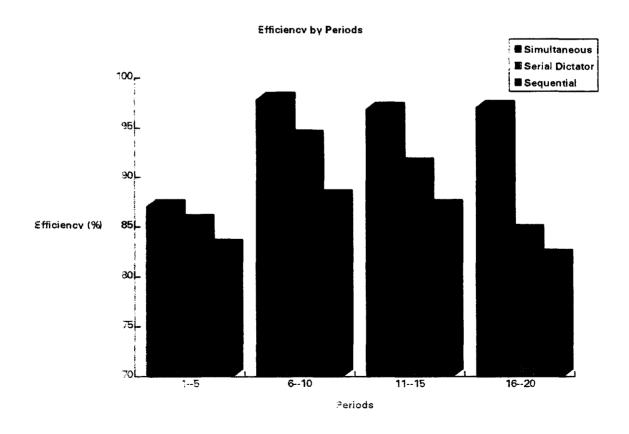
p# 08 : sealed bid is for package ABCDEFGHI 012494



### The Simultaneous Process Has an Efficiency Edge <Efficiency by Period>

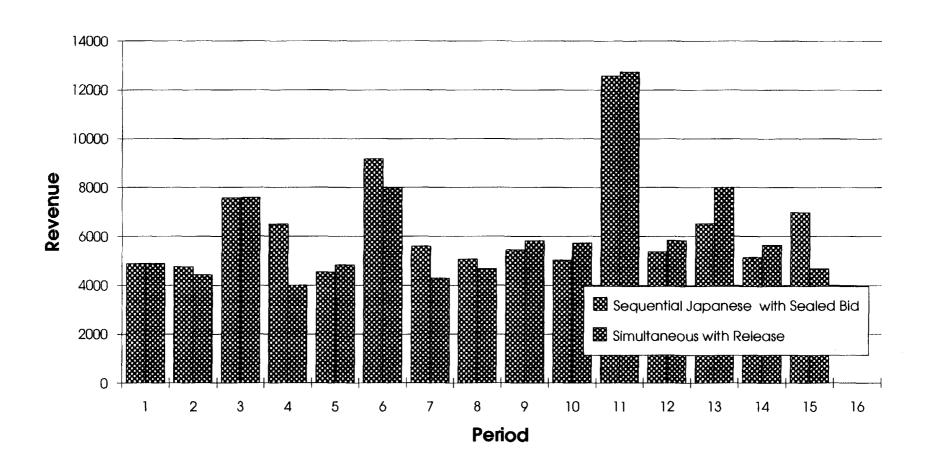






Source: Olson and Porter

#### **Revenue Generated by Auctions**



# SECONDARY MARKET TRANSACTIONS WILL FACILITATE GREATER EFFICIENCY.



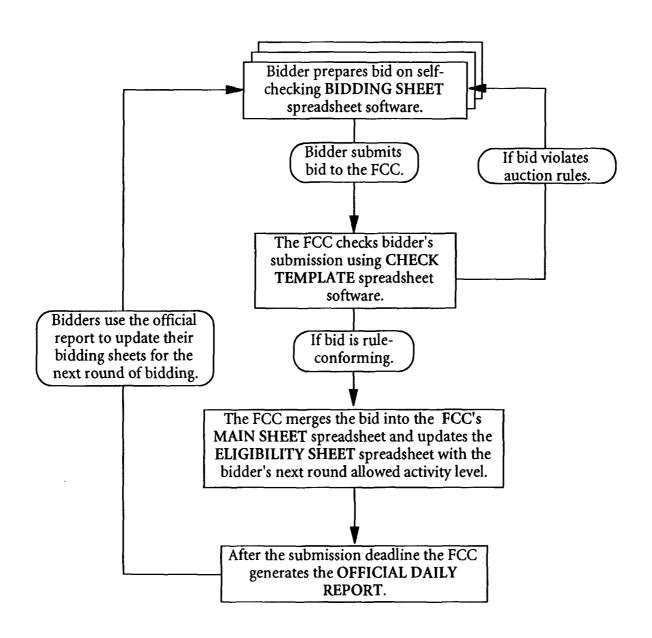
- Free markets help to correct license misallocations
  - Reshuffling ownership in response to changing market estimates, technical developments and business alliances increases value
  - The possibility of resale reduces auction risks and leads to higher prices
- The FCC should permit immediate resale of licenses following auctions or lotteries.

# THE MILGROM-WILSON DESIGN INCLUDES A DETAILED PROPOSAL FOR IMPLEMENTATION.

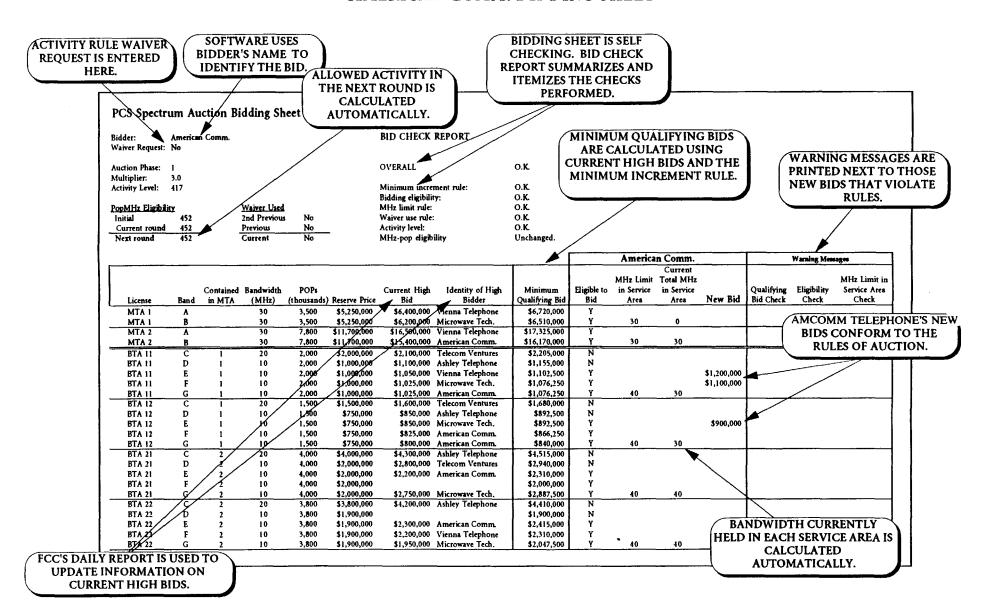


- Electronic bidding spreadsheets is a practical means to conduct the auction
  - bidder spreadsheets are self-checking to verify conformance to rules
  - auctioneer spreadsheet is simple and adaptable
- Design is also implementable for remote bidding to reduce bidder costs
- Fail-safe waiver rules prevent losses due to bidder error
- Activity rules ensure orderly and prompt completion of the bidding

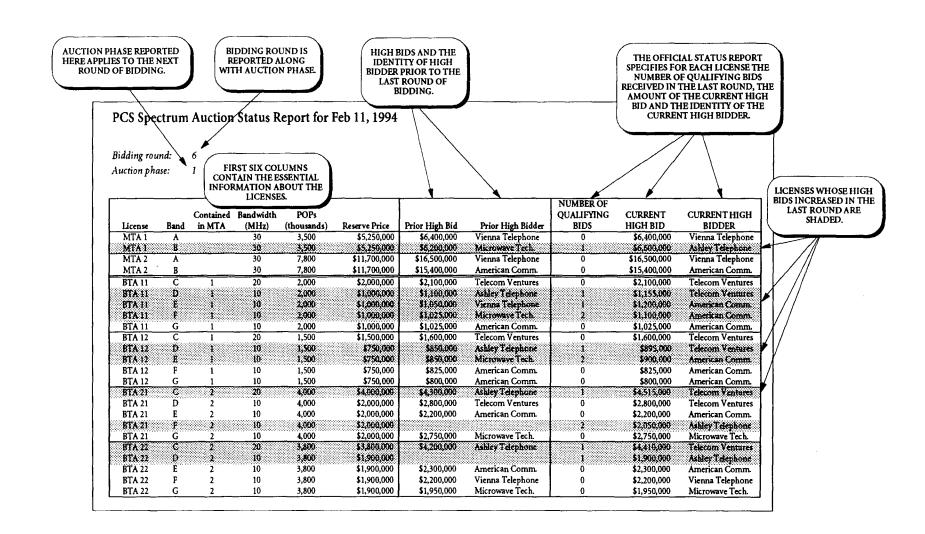
#### Overview of a Single Round of Bidding Using Spreadsheet Software



#### AMERICAN COMM. BIDDING SHEET



#### THE OFFICIAL DAILY REPORT



#### FCC's MAIN SHEET

